The US Agency for International Development (USAID) funded Strengthening Supply Chain Systems (SSCS) supports Uganda’s efforts to strengthen its health supply chain to increase availability of and access to safe, quality-assured essential medicines and health supplies (EMHS) in public and private nonprofit health facilities. Further accelerating Uganda’s journey to self-reliance, SSCS will strengthen Uganda’s health system to more effectively combat infectious and noncommunicable diseases and improve health services and outcomes for all Ugandan families and communities.

SSCS is a five-year cooperative agreement (2020-2025) implemented by Management Sciences for Health (MSH), in collaboration with the Advocates Coalition for Development and Environment (ACODE) and the Uganda Healthcare Federation (UHF). ACODE and UHF will gradually take on increased technical and management responsibilities to promote local ownership and sustainability.

SSCS builds upon nearly two decades of partnership with USAID and the government of Uganda in strengthening the country’s pharmaceutical sector. SSCS will help Uganda improve the performance of key actors throughout the supply chain; advance transparent governance and effective, data-informed policies and regulations; and strengthen local capacity to promote self-reliance in managing a world-class supply chain. SSCS will also provide technical assistance to all US government (USG) partners—USAID, Centers for Disease Control and Prevention (CDC), and Department of Defense (DOD)—operating at the subnational level and help to improve supply chain management capacity of district-based entities, such as regional referral hospitals, health offices, and lower health facilities. SSCS will support central-level institutions such as the Ministry of Health, National Medical Stores, and the Joint Medical Store.

WHERE WE WORK

SSCS works through USG partners to support all 135 districts in Uganda and directly implements interventions in Mubende, Jinja, Soroti, Mbarara, and Gulu regional referral hospitals. Uganda districts by implementing partner:

- Baylor - Uganda
- IDI- Infectious Diseases Institute
- MildMay
- MUWRP - Makerere University Walter Reed Project
- RHITES Acholi - USAID Regional Health Integration to Enhance Services in Northern Uganda -Acholi
- RHITES E - USAID Regional Health Integration to Enhance Services in Eastern Uganda
- RHITES EC - USAID Regional Health Integration to Enhance Services in East Central Uganda
- RHITES Lango - USAID Regional Health Integration to Enhance Services - North, Lango
- RHITES SW - USAID Regional Health Integration to Enhance Services in Southwestern Uganda
- RHSP - Rakai Health Sciences Project
- TASO - The Aids Support Organisation
OUR KEY STRATEGIES & RESULTS

Improve the performance of key actors throughout the supply chain

• Enhance systems and capacity for delivery of supply chain interventions at the national and sub-national levels
• Promote innovative and evidence-based supply chain approaches
• Foster the integration of electronic logistics management information systems (eLMIS)
• Enhance end-to-end data availability and accessibility of enterprise resource planning (ERP)—integrated management of main business processes—and facility

result: Targeted improvements along the public health supply chain to boost system-wide performance

Partners will not only gain technical knowledge and cognizance of their supply chain roles and have more autonomy in improving their own performance. Best practices will be applied in the supply chain, and a culture of innovation will be created.

Advance transparent governance and effective, data-informed policies and regulations

• Enhance national counterparts managerial and leadership skills as part of the goal of self-reliance
• Strengthen evidence-based development, implementation, and monitoring of policies, regulations, and reforms at the national and sub-national levels
• Strengthen policy advocacy and stewardship for supply chain

result: Advances in good governance to create a more enabling environment for health supply chain performance

Supply chain structures will convey a high level of accountability and transparency, which facilitates optimal coordination and communication among stakeholders. The government of Uganda will develop and implement policies that strategically support supply chain operations and rely on citizens’ input.

Strengthen local capacity to promote self-reliance in managing a world-class supply chain

• Mobilize domestic resources
• Engage and expand strategic partnerships from both the public and private sectors
• Enhance and foster coordination and knowledge across supply chain actors (i.e., national counterparts, USG partners, and donors)

result: Increased local capacity to plan, finance, and implement solutions to supply chain challenge to accelerate Uganda’s journey to self-reliance

Uganda will assume the supply chain’s technical and cost responsibilities, and supply chain cost efficiencies will be unlocked to provide better value for money. Culture of innovation will be created.

OUR APPROACH

■ Incorporate collaboration, learning, and adaptation, a set of practices that help improve development effectiveness, throughout the project
■ Create a data-use culture to increase in managers’ abilities, at all levels of the health system, to link patient, logistics, finance, and performance data that will inform decisions to strategically plan and target resources for results.
■ Systematically incorporate change management principles to identify resistance and bottlenecks and ensure they are addressed throughout an intervention
■ Select a comprehensive capacity-building plan from a pool of proven tools and techniques, from Uganda and worldwide, to build multisectoral, multilevel capacity in supply chain performance and strong government

SSCS PARTNERS

Uganda Ministry of Health; Ministry of Local Government; Ministry of Finance, Planning, and Economic Development; Ministry of Public Service, National Drug Authority, National Medical Stores; Joint Medical Store; national/regional referral hospitals; civil society organizations; medical bureaus; public/private not-for-profit sub-national entities; USG implementing partners, the Global Fund; the World Health Organization (WHO); UNICEF; UNFPA; the World Bank; and Foreign Commonwealth and Development Office (FCDO).

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