

STRENGTHENING HEALTH SYSTEMS to ELIMINATE HIV and TB

MSH is a long-time key implementing partner to the US Government (USG) in the global fight against HIV and TB. We have more than 20 years of experience supporting countries to introduce, scale, optimize, and sustain HIV, TB, and other health services and technologies. We currently work in 47 countries, and 90% of MSH personnel are from the country or region where they work.

SUPPORTING PEPFAR'S REIMAGINED STRATEGIC DIRECTION

With our focus on the people at the heart of the health system, MSH is uniquely positioned to contribute to all five pillars.





- MSH helped build a sustainable, unified diagnostic network for HIV,
 TB, and SARS-CoV-2 in *Ethiopia* and leveraged multiplex platforms to integrate disease programs with regional reference laboratories.
- In Haiti, MSH worked with two local partners to strengthen key leadership practices and technical approaches in health finance and human resources for health. Both became eligible for direct contracting with the USG and signed agreements in 2022.
 With Haiti's ministry of health (MOH), they are positioned to serve as the bedrock for sustainable health services.
- In Cameroon, MSH is supporting the government to include HIV
 prevention and treatment services in the national universal health
 coverage program launched in April 2023, ensuring sustainable
 financial coverage of services for people living with HIV and
 those at risk.

PUBLIC HEALTH SYSTEMS AND SECURITY

- With CDC support, MSH developed the Leading and Managing for Results in Pandemics program to enhance the leadership and management capacities of national public health institutes. The program has strengthened the capacities of 47 teams in Uganda, Kenya, Malawi, Nigeria, Peru, and Rwanda, reaching 376 public health managers.
- In Tanzania, the CDC and MSH helped the MOH develop a comprehensive health workforce task-sharing plan, regulatory framework, and continuing professional development learning modules and trained 10,000 nurses and health workers at highburden facilities.
- MSH is helping *Ukraine* to ensure last-mile availability of HIV and TB medicines, even in conflict areas, while supporting long-term supply chain, procurement, and regulatory reforms.

ENABLER I: COMMUNITY LEADERSHIP

Since 1985, MSH has strengthened **leadership at all levels** of the health sector. Our Leadership Development Program—proven to improve service quality when combined with technical skills development—has been adapted for MOH leaders, clinical teams, lab and supply chain professionals, civil society leaders, advocates, and public health institutes across dozens of countries.

ENABLER 2: INNOVATION

MSH has worked side-by-side with countries and the USG to test, refine, and scale **innovations** that accelerate the AIDS response and deepen its impact. In *Malawi*, our CDC-funded project piloted index case testing (reaching 20,000 family members through 90 facilities), Option B+ (driving a fivefold increase in pregnant women enrolling on ART in just one quarter), and other new approaches.

PEPFAR, Reimagining PEPFAR's Strategic Direction: Fulfilling America's Promise to End the HIV/AIDS Pandemic by 2023, US Dept. of State, Sep 2022.

ENABLER 3: LEADING WITH DATA

MSH has supported better data integration and use in countries from Afghanistan to Uganda by strengthening health information systems, building logistics management systems, and improving community surveillance systems. In *Tanzania* with CDC support, we strengthened digitization and interoperability from the facility level to the National Health Client Registry, enabling evidence-based HIV program management and increasing availability, quality, and use of HIV services.

MSH HAS BEEN A LEADER IN STRENGTHENING HEALTH SYSTEMS FOR THE HIV RESPONSE

1995

2000

- KENYA 1996: Cost sharing increases AIDS financing and improves quality of care.
- SOUTH AFRICA 1997: MSH strengthens integration, drug supplies, community treatment.
- 1997-2007: MSH strengthens HIV/AIDS management capacities in multiple countries.
- 2000: MSH strengthens subnational HIV/AIDS management units in Uganda and Brazil.
- **2000–2023:** MSH-led global pharmaceutical systems strengthening projects help dozens of countries expand access to quality HIV/AIDS commodities.
- 2000–2017: MSH-led global programs strengthen leadership, management, and governance of critical regional, national, and local HIV/AIDS response agencies.



- ZAMBIA 2004: MSH's first PEPFAR project rapidly scales up prevention, HIV testing, clinical care, and PMTCT services.
- 2005: MSH implementing HIV/AIDS programs in 13 of 15 PEPFAR countries.
 - TANZANIA 2007: TACAID's Rapid Funding Envelope, launched with MSH in 2002, supports 120 local organizations in delivering critical HIV/AIDS programs.
 - 2007–2017: MSH-led global Grants Management Solutions projects strengthen 55 CCMs and regional entities and 134 PRs, impacting 49% of Global Fund portfolio.
 - RWANDA 2007: Innovative results-based financing integrates HIV/AIDS with PHC.
 - 2009-2017: Over 8 years, PEPFAR's Supply Chain Management Systems delivered \$3B in medical products, supporting massive scale-up of HIV care with 84% OTIF rate.
 - NIGERIA 2009–2020: Through PEPFAR and Global Fund projects, MSH provides comprehensive support for diagnostics, treatment, and underlying health system functions.
 - MALAWI 2011: The CDC and MSH pioneer Option B+. In one year, over 80% of HIV+ pregnant or breastfeeding women are initiated on ART.
 - 2011-2017: PEPFAR and MSH strengthen HIV/AIDS response across Central America.
 - 2012: MSH receives our first Global Fund grant. Since then, MSH has implemented or supported Global Fund work in all regions that receive grants.
 - ▼ TANZANIA 2016-2021: The CDC and MSH strengthen quality improvement in public health institutions.
 - 2020: MSH rapidly pivots to support 27 countries in effectively confronting COVID-19.
 - 2020-2023: MSH leads PEPFAR activities in Cameroon, Haiti, and Zambia under the Reaching Impact, Saturation, and Epidemic Control (RISE) project.
 - 2020-2025: The CDC awards MSH the global, 5-year Building Capacity for National Public Health Institutes program.
 - 2023: The Global Fund awards MSH an IDIQ and 5 TOs for supply chain, surveillance, and pharmacovigilance in multiple countries.

2005

- 2003: Launch of PEPFAR

- 2010
- 2015
- 2020



About Management Sciences for Health (MSH)

For more than 50 years, MSH—a mission-driven, global nonprofit organization—has helped countries adapt science-based solutions to build and sustain strong, resilient health systems that effectively and efficiently deliver high-quality, people-centered health services. To support achievement of the Sustainable Development Goals, between now and 2030 MSH will take bold, audacious action to localize our efforts, unlock our talent, focus our expertise, demonstrate with data, and mobilize our partners and funders.

For more information about MSH's work to eliminate HIV and TB, visit www.msh.org or email Sarah Konopka at skonopka@msh.org.

THE CDC - MSH **PARTNERSHIP**

- Strengthening Public **Health Laboratory** Systems, Kenya, 2009-15, \$10.8M
- Tanzania Institutional Capacity Building **Project,** 2010-15, \$6.8M
- South Africa Sustainable Response to HIV/AIDS, 2011-16, \$2.5M
- Zimbabwe Infection Prevention & Control **Project,** 2011-16, \$0.4M
- District Health System Strengthening & Quality Improvement for Service Delivery, Malawi, 2012-18, \$30.3M
- University of Nairobi HIV Capacity Building Fellowship, Kenya, 2014-18, \$0.3M
- Technical Support Services Project, **Tanzania,** 2016-21, \$9.9M
- Building Capacity for National Public Health Institutes, global, 2020-25, \$12.5M

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