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The 10-Year National Health Supply Chain Roadmap

3 YEARS MILESTONES: 2021/22 - 2023/24



USAID/Uganda Strengthening Supply Chain Systems (SSCS) Activity

The 10-Year National Health Supply Chain Roadmap



The Republic of Uganda
Ministry of Health

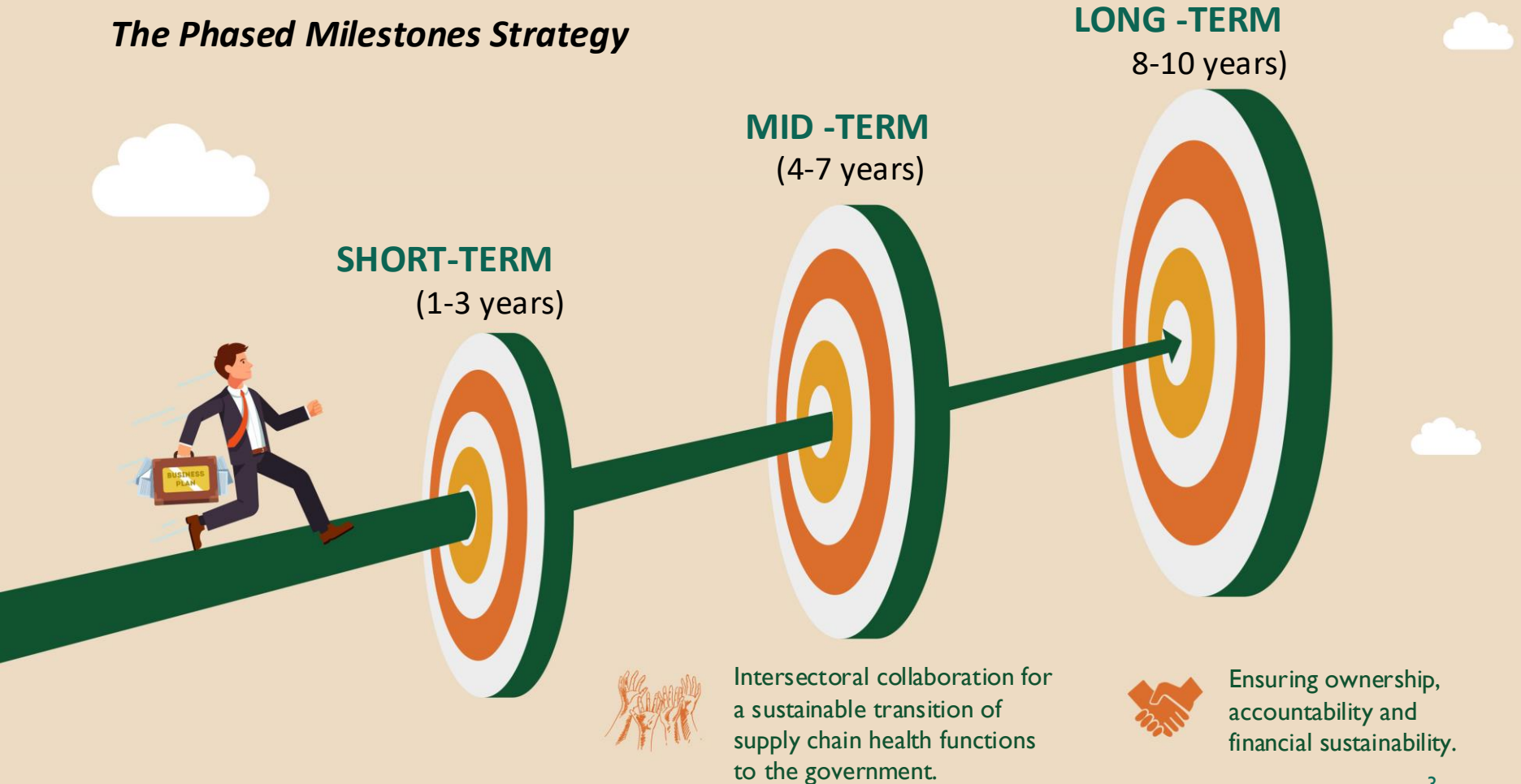
10-Year Roadmap for Government of Uganda's Health Supply Chain Self- Reliance 2021/2022 – 2031/2032

The Purpose

Enhance the governments local capacity to independently manage essential medicines supply chain:

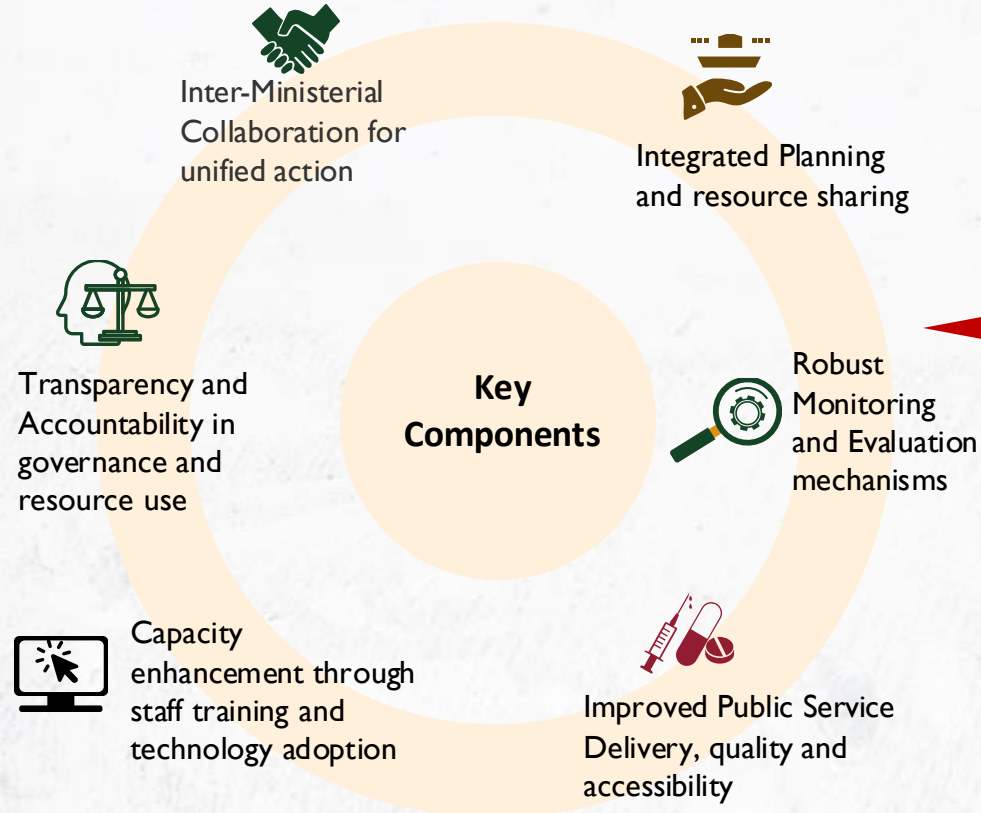


The Phased Milestones Strategy

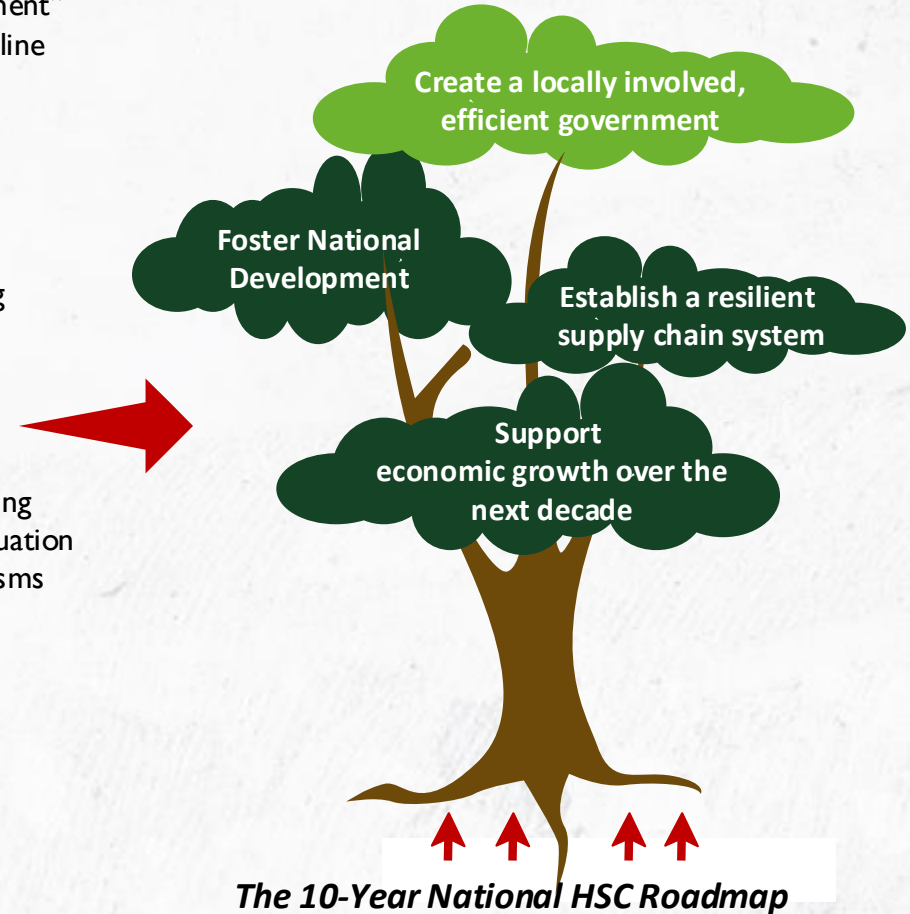


The Approach

It's a comprehensive plan that embraces the Uganda's "One government" approach (adopted in 2010) - unified and collaborative effort among line ministries.



The Expected Outcome



3-Years' Milestones

Thematic Area (01)

Commodities



Milestone

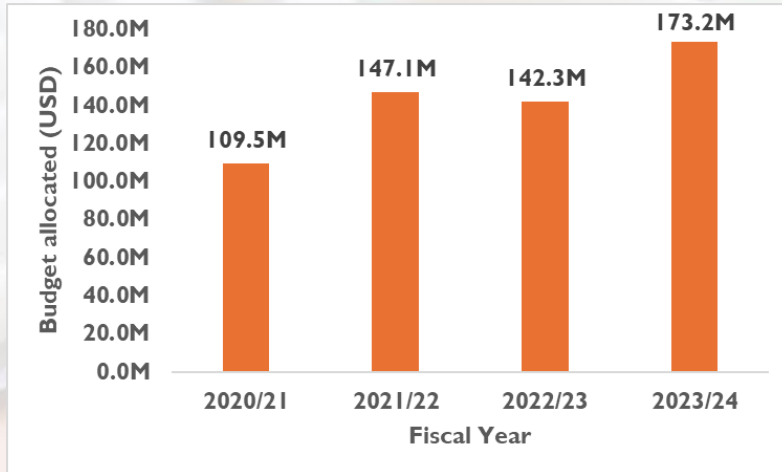
Government increased health commodities funding from 30% in 2020 to > 40%

Results

Increased from 30% [UGX 405B (\$110M)] in FY 20/21 to 34.4 % [UGX 640B (\$173M)] in FY 23/24.

Source: MoH Integrated Quantification Report for Essential Medicines and Health Supplies

<http://library.health.go.ug/medical-products-technologies/pharmaceuticals-and-drugs/integrated-quantification-report-essential>



GoU's annual budget allocations for health commodities over the years



3-Year Milestones

Thematic Area (02)

Resource Mobilization/
Financing

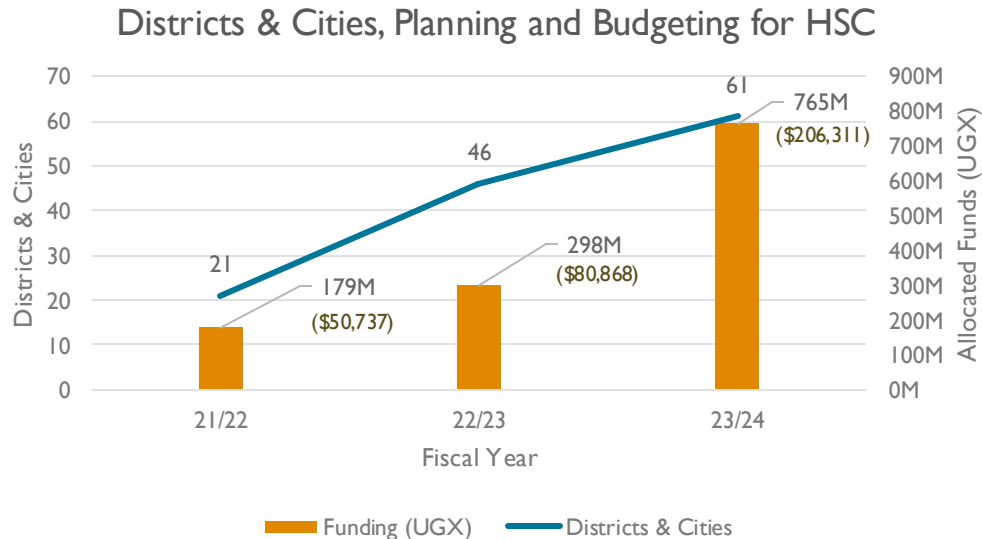


Milestone

Increase local funding
towards health supply chain
operations in Districts
/Cities (>20%)

Results

HSC Budget increased from UGX 179M (\$50,737) in FY '21/22 to UGX 765M (\$206,311) in FY '23/24



3-Year Milestones

Thematic Area (02)

Health Supply Chain
Financing and Resources
Mobilization

Milestone

Integrated planning and
budgeting frameworks for
Ministries, Departments and
Agencies

Results

Health supply chain priorities are incorporated into
the Ministry of Finance annual budget call circulars.

The circular instructs MDAs and all local governments
to plan and budget for HSC

Ministry of Finance budget call circulars

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Plot No. 2-4 Apollo Kagame Road
Is any correspondence in
this subject please quote "A"

Ref. No. BPD/107/86/02

15th February 2023

All Technical Program Heads

All Accounting Officers:

- Central Government Vales;
- Missions Abroad;
- Local Government Vales; and
- State-Owned Enterprises and Public Corporations.

THE SECOND BUDGET CALL CIRCULAR (2nd BCC) ON FINALISATION
OF THE BUDGET ESTIMATES FOR FINANCIAL YEAR 2023/2024.

A. INTRODUCTION

<https://budget.finance.go.ug>



Ministry of
Finance,
Planning &
Economic
Development
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Kampala, Uganda

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Is any correspondence in
this subject please quote "A"

BPD/86/107/02

15th September 2023

All Accounting Officers

All Chief Executive Officers of State-Owned Enterprises and Public
Corporations

THE FIRST BUDGET CALL CIRCULAR (1ST BCC) ON PREPARATION OF
THE BUDGET FRAMEWORK PAPERS (BFPs) AND PRELIMINARY
BUDGET ESTIMATES FOR FINANCIAL YEAR 2024/25

A. INTRODUCTION

1. This is to issue the First Budget Call Circular (1st BCC) on preparation of



Ministry of Finance, Planning &
Economic Development
P.O. Box 147
Kampala, Uganda



https://budget.finance.go.ug/sites/default/files/BCC%20FOR%20FY%202024-25_0.pdf

TELEPHONE: GENERAL LINE : 041222021-041222022
MINISTRY OF HEALTH : 041222021-041222022
MINISTRY OF STATE : 041222021-041222022
PERMANENT SECRETARY : 041222021-041222022
DIRECTOR LOCAL GOVT AFFAIRS : 041222021-041222022
UNDER SECRETARY FINANCE & ADMIN : 041222021-041222022
COMMISSIONER LOCAL GOVT AFFAIRS : 041222021-041222022
COMMISSIONER URBAN DEPT : 041222021-041222022
COMMISSIONER DIST ADMIN : 041222021-041222022
COMMISSIONER DIST ADMIN : 041222021-041222022
DIST FACTORY/INDUS & POLYTECHNICS : 041222021-041222022
P.O. Box : 147
KAMPALA, UGANDA

MINISTRY OF LOCAL GOVERNMENT
P. O. BOX 7037
KAMPALA
UGANDA

6/11/2023

ADM/137/01

All District Health Officers (DHOs)

All Directors / Medical Superintendents of the Regional / General Hospitals

INCORPORATING HEALTH COMMODITIES SUPPLY CHAIN ACTIVITIES IN
ANNUAL WORKPLAN AND BUDGET

Reference is made to the First Budget Call Circular for FY 2024/25 by
Finance, Planning and Economic Development on the above subject

As Communicated, Local Governments and Hospitals were advised
Budget for Health Supply Chain Activities prioritizing Uganda's 10-Year
Chain Roadmap Commitments.

Ministry of Local government circular to local governments

Ministry of Health circular to Local governments and Hospitals

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IN ANY CORRESPONDENCE ON
THIS SUBJECT PLEASE QUOTE REF. ADM.135/309/15

23rd October 2023

All Chief Administrative Officers and City / Town Clerks
All Directors, Regional Referral Hospitals

RE: INCORPORATING HEALTH COMMODITIES SUPPLY CHAIN ACTIVITIES
IN THE FY 2024/25 ANNUAL WORKPLAN AND BUDGET

Reference is made to the recently released first budget call circular for FY
2024/25 by the Ministry of Finance, Planning and Economic Development
(MoFPED) Paragraph 28, annex 5 which advises districts and hospitals to plan
and budget for health supply chain activities prioritizing Uganda's 10-Year Health
Supply Chain Roadmap commitments.

The purpose of this letter is to advise you to incorporate health commodities
supply chain activities in your FY 2024/25 district workplans and budgets with
clearly itemized activities and corresponding allocated funds.

Below are the FY 2024/25 proposed health commodities supply chain priority
activities for planning and budgeting by the Districts, Cities, Municipalities,



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Ministry Of Health
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KAMPALA, UGANDA

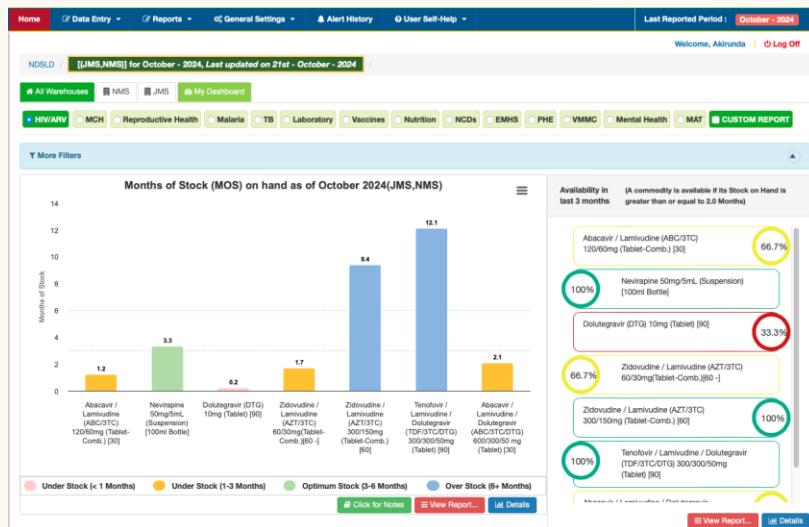
3-Year Milestones

Thematic Area (03)

Milestone

Health Supply Chain
Management

National health commodities
consumption data collection
system built



Results

- Enhanced real time data visibility
 - National Health Data Warehouse - <https://pip.health.go.ug/>
 - Online HF HSC performance self-assessment. <https://dspss.health.go.ug>
 - Online HF stock status reports (OFSSR) <https://dashboards.health.go.ug/search/>
 - National online warehouse stock status reports (OSSR) <https://ossr.health.go.ug/>
- 4059** facilities and district medicine share digital stock status reports

Warehouse Online Stock Status Report (WOSSR)

3-Year Milestones

Thematic Area (04)

Milestone

Results

HSC Digital Systems



Integrated supply chain digital systems

1. National Warehouse HSC data integrated into the National Health Data Warehouse (Health data repository)
2. 1453 Health Facilities transmit e-data to the National Health Data Warehouse
3. Integrated electronic medical records initiated in 56 hospitals



A health worker entering HSC data at Kiruddu National Referral Hospital

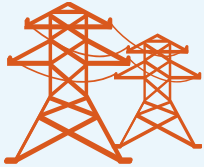


Colleen McGuffin, Chief Programs Officer MSH, leads a delegation at Kiruddu National Referral Hospital to witness integration of e-data

3-Year Milestones

Thematic Area (04)

HSC Digital Systems

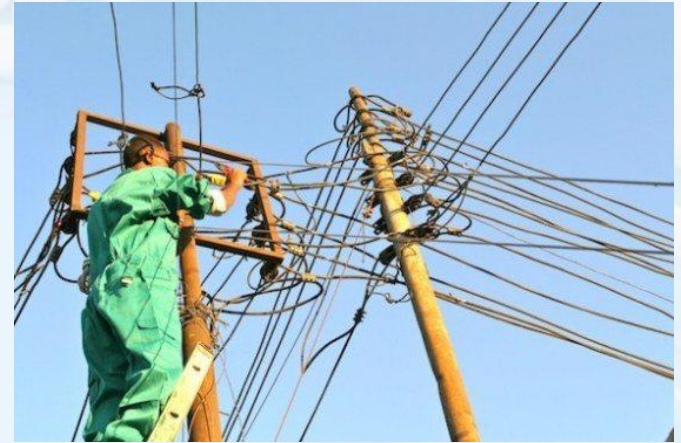


Milestone

Electrification of **>40%**
(1,772 / 4,430), public and private
not for profit health facilities

Results

Ministry of Energy increased coverage from
700HF's (15.8%) to 1357HF's (30.6%)



Hon. Ruth Nankabiwa, Minister of Energy launches the Electricity Access Scale-Up Project in Mitooma district.

3-Year Milestones

Thematic Area (04)

HSC Digital Systems



Milestone

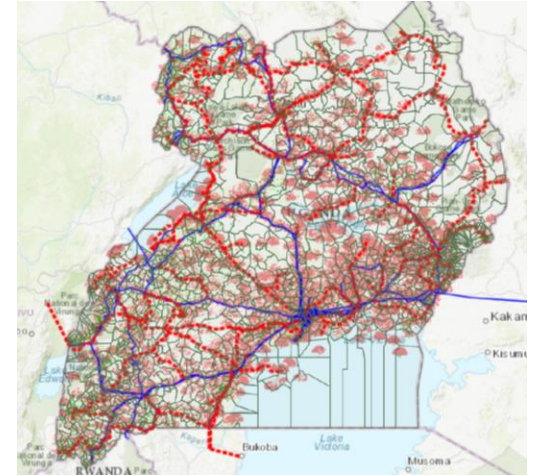
Internet connection at **> 40% (1,772 / 4,430)** of all public and private not for profit health facilities



Representatives from the Ministry of ICT and NITA-U pose for a group photo after announcing the reduction on the price of internet for government MDAs

Results

Ministry of Information, Communication and Technology -
NITA-U increased coverage from 221 HFs (5.0%) to 601
(13.6%) HFs



Map of Uganda showing the internet coverage across various districts (Courtesy: Ministry of ICT)

3-Year Milestones

Thematic Area (04)

HSC Digital Systems



Milestone

Institutionalize routine use of **QR** and Bar codes to enable visibility and traceability of health commodities within the supply chain

Results

The Uganda National Health Product Traceability Strategy developed for the adoption of Global Standards (GSI) system to track and trace commodities



A health worker scanning data from a QR/Bar code at Kiruddu National Referral Hospital

3-Year Milestones

Thematic Area (05)

Health commodity Infrastructure,
Warehousing, and Distribution

Milestone

National Medical Stores
warehouse completed

Results

Completed



H.E Yoweri Kaguta Museveni, President of the Republic of Uganda, commissions the new NMS warehouse at Kajjansi.

<https://www.nms.go.ug/index.php/2022/11/11/nms-unveils-its-new-pharmaceutical-warehouse/>

3-Year Milestones

Thematic Area (06)

Milestones

Results

Quality Assurance,
Pharmacovigilance, and
Healthcare Waste
Management



Waste management policies
and related documentation in
place

Manual and guidelines are in draft

All drug safety monitoring
centres reactivated and
fully functional

23/23 (100%) drug safety monitoring centers activated.
(5 National and 18 Regional Referral Hospitals)

70% of products on the
market pass laboratory
and quality tests

95% of the 3 commodity categories on the market pass
laboratory and quality tests

3-Year Milestones

Thematic Area (07)

Milestones

Results

Public Private
Partnership for HSC



Use of third-party warehousing and distribution systems

Not yet done

Health insurance Law (public and community health insurance) in place

National Health Insurance Scheme (NHIS) Bill in Parliament

Revise the PPP-H strategy

The revised strategy in draft

3-Year Milestones

Thematic Area (08)

HSC Governance



Milestone

Coordinated governance structures at national and sub-national levels

Results

National level:

- Inter-Ministerial Task Force is hosted by the Office of the Prime Minister
- MoH- secretariate to the IMTF, Hosts the supply chain TWGs

Sub-national level

- District local government coordinates supply chain activities and hosts HSC Technical Working groups



Participants of the 23rd meeting of IMTF

3-Year Milestones

Thematic Area (08)

HSC Governance



Milestone

Adequate health supply chain standards, policies, and legal framework in place

Results

MoH- Approved **HSC policy framework documents:**

- The 10-year National HSC Roadmap <https://library.health.go.ug/medical-products-technologies/medicines/10-year-roadmap-government-ugandas-health-supply-chain-self>
- National Pharmaceutical Services Strategic Plan <https://www.health.go.ug/cause/national-pharmaceutical-services-strategic-plan-2020-21-2024-25/>
- Integrated Quantification of Health Commodities Report (2023) <https://library.health.go.ug/index.php/medical-products-technologies/pharmaceuticals-and-drugs/integrated-quantification-report-essential>
- Uganda Clinical Guidelines (2023) <http://library.health.go.ug/uganda-clinical-guidelines-2023>
- Essential Medicines and Health Supplies List for Uganda (EMHSLU) (2023) <https://library.health.go.ug/index.php/medical-products-technologies/pharmaceuticals-and-drugs/essential-medicines-and-health-supplies>
- Uganda Essential Medicines and Health Supplies Management Manual (2023) <https://library.health.go.ug/index.php/medical-products-technologies/pharmaceuticals-and-drugs/uganda-essential-medicines-and-health>
- Step by step guideline to formulating HSC Policy documents



3-Year Milestones

Thematic Area (08)

HSC Governance



Milestone

Management and financial accountability/ accurate district health commodities reports > 55%.

District plans that include health commodity security

Results

Health commodities reports are integrated into **NMS+ CSSP**. 1947 of 3981 HFs reporting (49%)

58/135 districts Included health commodity security activities in their work plans and budgets

*Sample district
implementation plan:
Adjuman District Local
Government*

Vote Budget Framework Paper FY2023/24				
VOTE: 802 Adjumani District				
SECTION C: BUDGET OUTPUTS, PIAPS AND INDICATORS				
Department	020 Finance			
Service Area	10 Financial Management and Accountability (LG)			
Programme	14 Public Sector Transformation			
SubProgramme	01 Strengthening Accountability			
Budget Output	000024 Compliance and Enforcement Services			
PIAP Output	14040102 Compliance Inspection undertaken in MDAs and LGs			
Indicator Name	Indicator Measure	Base Year	Base Level	Y1 Target
Number of MDAs and LGs Per annum	Percentage	2022-2023	40 %	100%

Acknowledgements

MDAs (OPM, MoH, MoFPED, MoLG, MoICT/NG, MEMD, MoPS, MAAIF)



The Government of Uganda



Safe Drugs Save Lives



USG



USAID/SSCS Activity



District Local Governments

Regional Implementing Partners



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